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#### IMMUNOGEN, INC.

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IMMUNOGEN, INC. CONSOLIDATED BALANCE SHEETS June 30, 1994 and March 31, 1995

	June 30, 1994	March 31, 1995
ASSETS		
Cash and cash equivalents Marketable securities (Note C) Other current assets	\$ 1,572,389 19,629,177 629,809	\$ 6,063,097 - 360,759
Total current assets	21,831,375	6,423,856
Property and equipment, net of accumulated depreciation Other assets	16,468,761 83,700	14,413,655 83,700
Total assets	\$38,383,836 ========	\$ 20,921,211 ========
LIABILITIES AND STO	CKHOLDERS' EQUITY	
Accounts payable Accrued compensation Other accrued liabilities Current portion of capital lease obligations	\$ 2,209,151 936,914 929,978 828,954	\$ 2,065,221 267,834 842,078 914,982
Total current liabilities	4,904,997	4,090,115
Capital lease obligations Other non-current liabilities	3,337,932 181,067	2,577,040 139,283

Redeemable convertible preferred stock, \$.01 par value; authorized 277,080 shares; none issued or outstanding

Stockholders' equity (Note B)
Common stock, \$.01 value; authorized

20,000,000 shares; issued and outstanding 12,554,731 and 12,578,606 shares as of June 30, 1994 and March 31, 1995, respectively Additional paid-in capital	125,547 118,968,588	125,786 118,977,486
Accumulated deficit	119,094,135 (89,134,295)	119,103,272 (104,988,499)
Total stockholders' equity	29,959,840	14,114,773
Total liabilities and stockholders' equity	\$38,383,836 =======	\$ 20,921,211 ========

The accompanying notes are an integral part of the financial statements.

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# IMMUNOGEN, INC. CONSOLIDATED STATEMENTS OF OPERATIONS For the three and nine months ended March 31, 1994 and 1995

	Three Months Ended March 31,			Nine Months Ended March 31,				
		1994		1995 		1994		1995
Revenues: Interest	\$	184,974	\$	76,054	\$	707,926	\$	395,659
Other		3,096		13,928		84,078		38,643
Total revenues		188,070		89,982		792,004		434,302
Expenses:								
Research and development		5,188,356		3,564,096		14,655,780		13,282,151
General and administrative		1,056,683						2,604,103
Interest		8,170		106,829		60,825		397,029
Total expenses		6,253,209		4,357,416		17,894,640		16,283,283
Loss before income taxes		(6,065,139)		(4,267,434)		(17, 102, 636)		(15,848,981)
Income tax expense		2,442		1,004		9,345		5,223
Net loss	\$	(6,067,581)	\$	(4,268,438)		(17,111,981)	\$	(15,854,204)
	====		===		===		===	
Loss per common share	\$	(0.51)	\$	(0.34)	\$	(1.57)	\$	(1.26)
	====	========	===	========	===	========	===	========
Shares used in computing loss								
per share amounts		11,793,829		12,576,398		10,926,410		12,568,510
•	====	=========	===	========	===	=======================================	===	=========

The accompanying notes are an integral part of the financial statements.

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# IMMUNOGEN, INC. CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY For the year ended June 30, 1994 and the nine months ended March 31, 1995

Balance at June 30, 1993

	Common Stoc	k		
Shares	Amount	Additional Paid-in Capital	Accumulated Deficit	Total Stockholders' Equity
10,498,793	\$ 104,988	\$105,878,986	\$ (65,443,829)	\$ 40,540,145

Issuance of common stock, net Issuance of common stock warrants Net loss for the year ended	2,055,938	20,559 -	13,012,864 76,738	- -	13,033,423 76,738
June 30, 1994	-	-	-	(23,690,466)	(23,690,466)
Balance at June 30, 1994	12,554,731	125,547	118,968,588	(89,134,295)	29,959,840
Issuance of common stock Net loss for the nine months ended	23,875	239	8,898		9,137
March 31, 1995				(15,854,204)	(15,854,204)
Balance at March 31, 1995	12,578,606	\$ 125,786	\$118,977,486 ========	\$ (104,988,499)	\$ 14,114,773 =============

Nine Months Ended

The accompanying notes are an integral part of the financial statements.

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## IMMUNOGEN, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS For the nine months ended March 31, 1994 and 1995

March 31, 1995 Cash flows from operating activities: \$ (17,111,981) \$ (15,854,204) Adjustments to reconcile net loss to net cash used for operating activities: Depreciation and amortization 1,281,348 2,462,940 Changes in operating assets and liabilities: Other current assets (126,766)269,050 Other assets 392,015 Accounts payable 247,011 (143,930)Accrued compensation 279,721 (669,080)Accrued construction costs (616,816) Other accrued liabilities (87,900) 333,107 Other non-current liabilities 96,413 (41,784)Net cash used for operating activities (15, 225, 948)(14,064,908) Cash flows from investing activities: Capital expenditures (7,089,379)(426, 922)Proceeds from sale of marketable securities 26,387,552 27,614,171 Purchase of marketable securities (23, 123, 489) (7,953,113) Net cash provided by investing activities 19,234,136 (3,825,316)Cash flows from financing activities: Common stock and warrant issuances, net 13,099,344 9,137 Proceeds from sale/leaseback transaction 1,934,829 Principal payments on capital lease obligations (120,373) (687,657) Net cash used for financing activities 14,913,800 (678,520) Net change in cash and cash equivalents (4, 137, 464)4,490,708 Cash and cash equivalents, beginning balance 9,535,430 1,572,389 Cash and cash equivalents, ending balance \$ 5,397,966 \$ 6,063,097 ========== ========== Supplemental disclosure of cash flow information: Cash paid for interest 60,825 \$ 390,891 ========= ========== Cash paid for income taxes \$ 12,310 \$ 456 \_\_\_\_\_ -----

The accompanying notes are an integral part of the financial statements.

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## IMMUNOGEN, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

present fairly the consolidated financial position, results of operations and cash flows of ImmunoGen, Inc. (the "Company"), which include those of its wholly-owned subsidiary, ImmunoGen Securities Corp. and its 72%-owned subsidiary, Apoptosis Technology, Inc. ("ATI").

- B. Net loss per common share is based on the weighted average number of common shares outstanding during the periods. Common share equivalents have not been included because their effect would be anti-dilutive. Fully diluted earnings per share are the same as primary earnings per share.
- C. Effective July 1, 1994, the Company adopted Statement of Financial Accounting Standard No. 115 Accounting for Certain Investments in Debt and Equity Securities (SFAS 115), which requires the Company to categorize its investments into one of three categories. The Company categorizes its investments as "held-to-maturity" and they are carried at amortized cost, which approximates market value, on the balance sheet. The impact of this change in accounting principle was immaterial to the Company's financial position and results of operations at July 1, 1994.
- D. In an action to reduce costs, the Company in December 1994 implemented a restructuring plan, suspending its operations at its Canton and Norwood, Massachusetts production facilities, reducing or eliminating certain areas of research and focusing its clinical efforts on its lead products. This plan resulted in the termination of approximately 100 employees and affected all functional areas within the Company. Restructuring charges approximating \$600,000 were charged to expense in December 1994 representing severance costs for terminated employees. As of March 31, 1995 the Company had paid approximately \$580,000 of these severance benefits, of which approximately \$564,000 was paid during the three month period ended March 31, 1995.

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### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Results of Operations

Three Months Ended March 31, 1994 and 1995

Revenues for the three months ended March 31, 1994 and 1995 were approximately \$188,000 and \$90,000, respectively. These revenues primarily consisted of approximately \$185,000 and \$76,000 of interest income in the respective periods. This decrease of 59% was caused primarily by the decrease in cash balances available for investment between these periods.

The Company's total expenses for the three months ended March 31, 1994 and 1995 decreased 30% from approximately \$6.3 million in 1994 to approximately \$4.4 million in 1995.

Research and development costs were 83% and 82% of the Company's total expenses in 1994 and 1995, respectively, decreasing approximately 31% from \$5.2 million in the 1994 period to approximately \$3.6 million in the 1995 period. This decrease is the result of the Company's restructuring plan implemented in December 1994, offset somewhat by increased costs associated with the Company's subsidiary, Apoptosis Technology, Inc. ("ATI") and increased non-cash depreciation charges associated with capital expenditures made in prior periods.

General and administrative expenses decreased approximately 35% from approximately \$1.1 million for the three months ended March 31, 1994 to approximately \$681,000 for the same period in 1995. This decrease resulted largely from implementation of the Company's restructuring plan. In addition, savings were also recognized through reductions in management and administrative personnel in the second and third guarters of calendar 1994.

Interest expense increased approximately \$99,000 between the two periods, reflecting the utilization of capital lease arrangements to finance certain equipment.

Nine Months Ended March 31, 1994 and 1995

Revenues for the nine months ended March 31, 1994 and 1995 were approximately \$792,000 and \$434,000, respectively, a decrease of approximately 45%. These revenues primarily consisted of approximately \$708,000 and \$396,000 of interest income in the respective periods. This decrease was caused primarily by a decrease in cash balances available for investment. In addition, revenues for the nine months ended March 31, 1994 included approximately \$75,000 of contract revenues received under the Small Business Innovative Research Program of the U.S. National Science Foundation.

Total expenses decreased approximately 9% from approximately \$17.9 million in 1994 to approximately \$16.3 million in 1995.

Research and development costs were 82% of the Company's total expenses in each year, decreasing approximately \$1.4 million from \$14.7 million for the nine months ended March 31, 1994 to approximately \$13.3 million in the corresponding period in 1995. As in the three months ended March 31, 1995, significant components of this decrease include implementation of the Company's restructuring plan in December 1994, offset somewhat by restructuring charges incurred, increased costs associated with ATI and non-cash depreciation charges associated with capital spending in prior periods. A

planned substantial reduction in raw materials purchases in a prior fiscal 1995 quarter also contributed to the decrease in expenses.

General and administrative expenses decreased 18% from approximately \$3.2 million for the nine months ended March 31, 1994 to approximately \$2.6 million for the 1995 period. As in the three months ended March 31, 1995, this decrease represented savings associated with the restructuring plan and reductions in management and administrative staff in the second and third quarters of calendar 1994, offset somewhat by the restructuring charges incurred.

Interest expense increased from approximately \$61,000 for the nine months ended March 31, 1994 to approximately \$397,000 for the 1995 period. This increase reflects the utilization of capital lease arrangements to finance certain equipment.

Liquidity and Capital Resources

Since July 1, 1992 the Company has financed its operating deficit of 58.4 million from various sources, including over 13.2 million raised in its fiscal 1994 public offering, net of offering costs, and from the exercise of stock options. In March 1994, the Company executed a sale/leaseback agreement to finance approximately \$4.0 million of equipment, under which all monies have been received. This transaction included warrants to purchase common stock, which expire in April 1999. Since July 1, 1992 the Company has also received approximately \$2.6 million of interest income and approximately \$0.3 million of other income, primarily payments received under the Small Business Innovative Research Program of the U.S. National Science Foundation and under the Orphan Product Development Program of the U.S. Department of Health and Human Services.

In the period from July 1, 1992 to March 31, 1995 approximately \$16.4 million was expended on property and equipment, including the financed equipment, principally for construction of the Company's manufacturing facilities in Canton and Norwood, Massachusetts.

In an action to reduce costs, the Company in December 1994 implemented a restructuring plan, suspending operations at its Canton and Norwood, Massachusetts production facilities, reducing or eliminating certain areas of research and focusing its clinical efforts on its lead products. This plan resulted in the termination of approximately 100 employees and affected all functional areas within the Company. Restructuring charges approximating \$600,000 were charged to expense in December representing severance costs for terminated employees. As of March 31, 1995 the Company had paid approximately \$580,000 of these severance benefits, of which approximately \$564,000 was paid during the three month period ended March 31, 1995.

Since the Company's 1994 public offering, the availability of funding in the public and private markets has been substantially constrained for many biotechnology companies. Accordingly, the Company has turned to other sources to provide additional liquidity. In March 1994, the Company executed a sale/leaseback agreement to finance approximately \$4.0 million of equipment at its Canton facility. In addition, the Company is actively engaged in the pursuit of collaborative agreements.

As of March 31, 1995 the Company had approximately \$6.1 million in cash and cash equivalents. The Company anticipates that its existing capital resources will enable it to maintain its operations through fiscal 1995 and into the first quarter of fiscal 1996. The Company's ability to fund its operations beyond that period will be dependent on the Company's ability to obtain additional funds through equity or debt financings, collaborative agreements or from other sources of financing. If substantial additional funding does not become available, it will be necessary for the Company to address its lack of sufficient liquidity through further reductions in the method and scale of its operations.

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IMMUNOGEN, INC. PART II- OTHER INFORMATION

Item 1. Legal Proceedings.

Not Applicable.

Changes in Securities. Item 2.

Item 3.	. Defaults Upon Senior Securities.
	Not Applicable.
Item 4.	. Submission of Matters to a Vote of Security Holders.
	Not Applicable.
Item 5.	. Other Information.
	Not Applicable.
Item 6.	. Exhibits and Reports on Form 8-K.
	(b) No reports on form 8-K were filed during the three months ended March 31, 1995.
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	SIGNATURES
registrant has	to the requirements of the Securities Exchange Act of 1934, the s duly caused this report to be signed on its behalf by the nereunto duly authorized.
	IMMUNOGEN, INC.
Date: May 1	10, 1995 By: /s/ Mitchel Sayare
	Mitchel Sayare Chief Executive Officer
	(principal executive officer)

Date: May 10, 1995

By: /s/ Frank J. Pocher

Frank J. Pocher

Vice President and
Chief Financial Officer
(principal financial officer)